# JACOB MATTHEWS, MPA (801) 450-8996







# PROVEN EXPERIENCE

to be outstanding.

19 Endorsements:

✓ 10 Executive Endorsements

7 Peer and Direct Report Endorsements

2 Community Partner Endorsements



Brian Bennion, MPA Executive Director Weber-Morgan Health Departm You will find his qualifications to be exemplary and his ability to work with staff, the public, and other professionals



### Jacob is highly intelligent and has a vast knowledge base.

He accepts every challenge and finds easier ways to achieve goals. He is innovative and creative.

## Results of Leadership and Innovation

- Created and managed a \$3.1M Budget for FY24 that supported 2 major infrastructure projects, while modernizing operations, creating a healthy financial future, and focusing on restoring public trust.
- Developed a \$4.7M Budget for FY25 to support 2 major infrastructure projects and identified a pathway for the city to save \$4M
- Led the Executive Leadership Team in the development of a 5-Year Strategic Plan for a county agency responsible for 250,000 residents. The plan's 6 goals, 23 strategies, and 84 measurable objectives targeted improving financial and budgeting performance, eliminating information silos, strengthening partnerships, increasing public input, and enhancing efficacy and efficiency.
- Developed a 3-Year Workforce Development Plan to attract, retain, and train a highly qualified workforce for a county agency responsible for 1 million residents. The plan also addressed management and HR policy deficiencies, reduced staff turnover, and increased employee satisfaction and development opportunities.
- Created an Early Warning System to identify and resolve staff performance issues before they escalate to termination within a city agency with 1,000+ employees. The finished system was critical to maintaining accreditation and was featured in a publication for the National Institute of Corrections.
- Increased employee satisfaction by 27%. through the development and execution of a **Performance Improvement Plan** for a Division Director of a county agency responsible for 250K residents.
- Created a Policy & Training Manual that reduced training length by 2 days

## **Organizational Skills**

- Strategic Planning
- Management
- Performance Management
- Workforce Development
- Policy
- Program Management
- Quality Improvement
- Administration

### **Technical Skills**

- Predictive Analytics
- Budgeting/Financial Analysis
- Interactive Data Visualization
- Training
- Planning and Zoning
- Compliance/Accreditation
- Grant Writing
- Public Health

### People Skills

- Public Speaking
- Conflict Resolution
- Public Relations
- Crisis Management
- Community Outreach
- Mentoring
- External and Internal Liaison
- Negotiating

# **CLIENTS & EMPLOYERS**

10+ Years of Delivering Result with: 5 Government Organizations

### City of Lake City



City Administrator

Direct Report of the Mayor and City Council

#### City of Fairbury

2022

City Administrator

Direct Report of the Mayor and City Council

#### City of Denver

2016-2022

Management Analyst

Direct Report of the Chief of Administration

#### **Weber County**

2014-2016

Strategic Consultant

Direct Report of the Executive Director

#### **Salt Lake County**

2014

#### Strategic Consultant

Direct Report of the Director of Administration





2 Degrees 1 Certificate 2 Continuous Learning and Application



 $\overline{UNIVERSITY} \ \ \textbf{Master of Public Administration}$ 2013 - Focus on Fiscal and Public Health Policy

JOHNSON & WALES Post-Graduate Coursework 2018 - Focus on Organizational Strategy



**Bachelor of Science in Business** 2008 - Focus on Financial Planning **Black Belt Certificate** 2017 - Process & Quality Improvement